

Marketing Services | Market Update

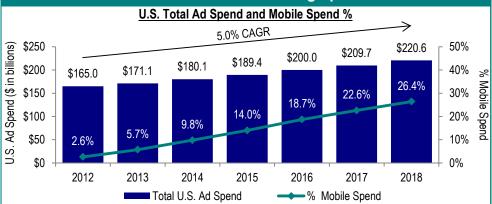
Q3 2014

Market Intelligence

- 09/26/14: Starboard Value, a NY-based hedge fund, discloses a significant ownership in Yahoo! and sends a letter to CEO Marissa Mayer suggesting the company explore a possible combination with AOL Inc.; Yahoo! rumored to be evaluating strategic acquisitions in advertising technology and content sectors.
- 09/18/14: Alibaba Group, the Chinesebased online and mobile commerce provider, begins trading on the NYSE after raising \$21.8 billion at an implied enterprise value of over \$160 billion. The stock closed following the first day of trading 38% above its initial offering price.
- 08/31/14: Vice Media, the New York-based online news company, raises a total of \$500 million for the sale of a 10% stake to **Technology Crossover Ventures and A&E Networks**.
- 08/31/14: Criteo, the French-based advertising retargeting technology provider, is rumored to be negotiations with Publicis **Groupe** for a potential acquisition.
- 08/18/14: AppNexus, the New York-based advertising technology provider, announced a capital raise of \$60 million, valuing the company at over \$1.2 billion.
- 08/13/14: AOL Inc. announced a private offering of \$300 million convertible senior notes and expects to use the proceeds for acquisitions in the next twelve months.
- 08/05/14: Tribune Media announced that it has completed the spin-off of Tribune Publishing, creating a new public entity consisting of newspapers including the Chicago Tribune and the Los Angeles Times.
- 08/05/14: Gannett Co. announced a plan to split into two publicly-traded companies: one focused on its broadcasting and digital businesses, and the other on publishing.
- 07/08/14: Matomy Media Group, the Israeli digital performance-based marketing services provider, begins trading on the LSE after raising £41 million at an implied enterprise value of £203 million.

Lincoln International Marketing Services Market Update

Measures that Matter: Growth in Advertising Spend & Shift to Mobile



Mobile Advertising Driving the Largest Increase in U.S. Ad Spend Since 2004

The U.S. market for advertising spend is forecasted to grow 5.3%, to \$180 billion in 2014, the largest year -over-year increase since 2004, according to data from eMarketer. Driving the increase is continued strength in advertising spend on mobile media, which is forecasted to reach nearly 10.0% of total media spend this year; finally surpassing spend on several traditional advertising channels, including radio,

magazines and newspapers. Further supporting the growth in mobile media spend, Q3 2014 saw large partnerships between agencies and mobile platforms, including Publicis / Facebook and WPP / Twitter.

Despite a significant gain in share of overall spend, mobile still lags relative to media consumption. Per user hour, mobile receives just \$0.07 vs. nearly \$1.00 for print ads. This variance is only partially explained by relative media costs, and is expected to shift as consumer engagement improves and the ROI for mobile advertising increases.

Sources: eMarketer, Ad Age

Sector Spotlight: Marketing Agencies Market Price of Revenue Growth 2.0x **Omnicom**Group EV/2015F Revenue MDC MPARTNERS 1.5x 1.0x 0.5xdentsu 0.0x0.0% 3.0% 6.0% 9.0% 12.0% Projected Long-Term Growth Rate Size = Enterprise Value Forward EV / EBITDA Multiples 17% lower 12% higher 4% lower 15.0x Forward EV/EBITDA 11.5x 10.9x 10.2x 12.0x 9.1x 9.0x 8.8x 9.0x6.0x 3.0x 0.0x09/2012 09/2013 09/2014 ■ S&P 500 Marketing Agencies

Note: Revenue and EBITDA forecasts based on analyst consensus estimates

Q3 2014

Lincoln International Marketing Services Index

	Stock		% of 52 Week		Market		Enterprise		LTM			YoY Revenue	EBITDA	Enterprise Value / LTM	
Company Name	Pr	ice	High		Сар		Value	R	evenue	EE	BITDA	Growth	Margin	Revenue	EBITD <i>A</i>
Marketing Agencies															
Dentsu Inc.	\$	38.06	94.0%	\$	10,975	\$	12,499	\$	23,038	\$	1,366	7.5%	5.9%	0.5x	9.2x
Hav as		7.73	94.2%		3,188		3,610		2,457		376	1.3%	15.3%	1.5x	9.6x
MDC Partners Inc.		19.24	74.0%		954		1,859		1,206		22	6.4%	1.8%	1.5x	NM
Omnicom Group Inc.		68.86	89.6%		17,295		20,501		14,922		2,198	3.1%	14.7%	1.4x	9.3x
Publicis Groupe SA		68.62	77.3%		14,841		14,874		9,528		1,800	1.8%	18.9%	1.6x	8.3x
Sapient Corp.		14.00	78.0%		1,984		1,698		1,356		175	10.8%	12.9%	1.3x	9.7x
The Interpublic Group of Companies, Inc.		18.32	88.8%		7,720		8,856		7,312		871	3.5%	11.9%	1.2x	10.2x
WPP plc		20.12									3,150			1.6x	9.9x
wer pic Mean		20.12	79.2% 84.4%		25,918		31,203		19,091		3, 100	8.4% 5.4%	16.5% 12.3%	1.3x	9.9x 9.4x
			04.476									3.4 70	12.376	1.38	9.48
Digital Marketing	•	44.05	04.40/	•	0.500	•	0.040	•	0.400	•	444	0.50/	40.00/	4.5	0.0
AOL Inc.	\$	44.95	84.4%	\$	3,536	\$	3,648	\$	2,430	\$	441	8.5%	18.2%	1.5x	8.3x
Bankrate, Inc.		11.36	49.1%		1,186		1,307		511		119	19.2%	23.2%	2.6x	11.0x
Conversant, Inc.		34.25	97.4%		2,195		2,176		594		198	(13.2%)	33.3%	3.7x	11.0x
Digital River Inc.		14.52	73.8%		464		207		374		34	(3.3%)	9.2%	0.6x	6.1x
Facebook, Inc.		79.04	99.2%		205,508		191,878		10,013		5,425	45.7%	54.2%	NM	NM
Google Inc.		588.41	95.8%		394,259		344,271		65,142		19,424	17.6%	29.8%	5.3x	17.7x
QuinStreet, Inc.		4.15	43.1%		184		139		283		11	(6.9%)	3.9%	0.5x	12.4x
Tree.Com, Inc.		35.89	99.7%		406		318		156		12	23.0%	7.8%	2.0x	26.1x
Twitter, Inc.		51.58	69.0%		31,291		29,396		974		(711)	82.2%	(73.1%)	NM	NM
Yahoo! Inc.		40.75	92.6%		40,530		39,002		4,622		773	(2.9%)	16.7%	8.4x	NM
Mean			80.4%									17.0%	12.3%	3.1x	13.2x
Marketing Technology															
Adobe Systems Inc.	\$	69.19	92.6%	\$	34,508	\$	32,496	\$	4,115	\$	721	(1.2%)	17.5%	7.9x	NM
Bazaarvoice, Inc.		7.39	70.1%		577		511		174		(30)	14.7%	(17.4%)	2.9x	NM
Criteo SA		33.65	55.2%		1,992		1,678		777		58	45.5%	7.5%	2.2x	28.9x
Constant Contact, Inc.		27.14	80.4%		861		721		307		34	11.0%	11.0%	2.3x	21.3x
Marin Software Incorporated		8.60	67.0%		299		220		89		(27)	22.2%	(30.5%)	2.5x	NM
Marketo, Inc.		32.30	71.8%		1,317		1,205		122		(42)	44.2%	(34.4%)	9.9x	NM
Millennial Media Inc.		1.86	22.0%		200		1,203		293		٠,	32.7%	, ,	9.9x 0.4x	NM
											(14)		(4.7%)		
Rocket Fuel Inc.		15.80	22.0%		566		397		315		(17)	61.5%	(5.5%)	1.3x	NM
Salesforce.com, Inc		57.53	85.9%		35,611		37,114		4,767		3	37.3%	0.1%	7.8x	NM
Tremor Video, Inc.		2.34	21.1%		119		35		150		(14)	17.3%	(9.5%)	0.2x	NM
YuMe, Inc.		5.00	45.7%		163		102		168		1	17.8%	0.8%	0.6x	NM
Mean			57.6%									27.5%	(5.9%)	3.5x	25.1x
<u>Fraditional Marketing Communications</u>															
Cenveo Inc.	\$	2.47	63.0%	\$	167	\$	1,418	\$	1,922	\$	151	12.7%	7.9%	0.7x	9.4x
nnerWorkings Inc.		8.09	77.3%		419		484		977		21	15.3%	2.1%	0.5x	23.5x
Quad/Graphics, Inc.		19.25	52.2%		940		2,514		4,757		565	3.9%	11.9%	0.5x	4.5x
R.R. Donnelley & Sons Company		16.46	77.6%		3,289		6,856		10,947		1,142	5.4%	10.4%	0.6x	6.0x
/istaprint N.V.		54.79	94.1%		1,776		2,177		1,270		165	6.6%	13.0%	1.7x	13.2x
Mean ear			72.9%									8.8%	9.1%	0.8x	11.3x
Data-Driven Marketing Services															
Acxiom Corporation	\$	16.55	42.1%	\$	1,277	\$	1,194	\$	1,083	\$	181	(0.1%)	16.7%	1.1x	6.6x
Aimia Inc.		15.20	85.5%		2,645		2.628		2,205		(99)	36.3%	(4.5%)	1.2x	NM
Illiance Data Systems Corporation		248.27	82.6%		13,786		23,781		4,736		1,327	14.1%	28.0%	5.0x	17.9x
Experian plc		15.95	77.1%		15,795		19,674		4,840		1,677	1.2%	34.6%	4.1x	11.7x
Harte-Hanks Inc.		6.37	68.3%		398		413		560		57	(0.9%)	10.2%	0.7x	7.2x
lielsen N.V.		44.33	89.4%		16,858		23,333		6,081		1,422	9.9%	23.4%	3.8x	16.4x
Rentrak Corporation		60.94	88.3%		750		730		81		(6)		(7.2%)	3.ox 9.0x	NM
		DU 94	88.3%		/50		/30		δĺ		(0)	41.4%	(1.2%)	9.UX	IVIVI

Sources: Bloomberg, Capital IQ and company filings, as of 09/30/2014

Select Q3 M&A Transactions

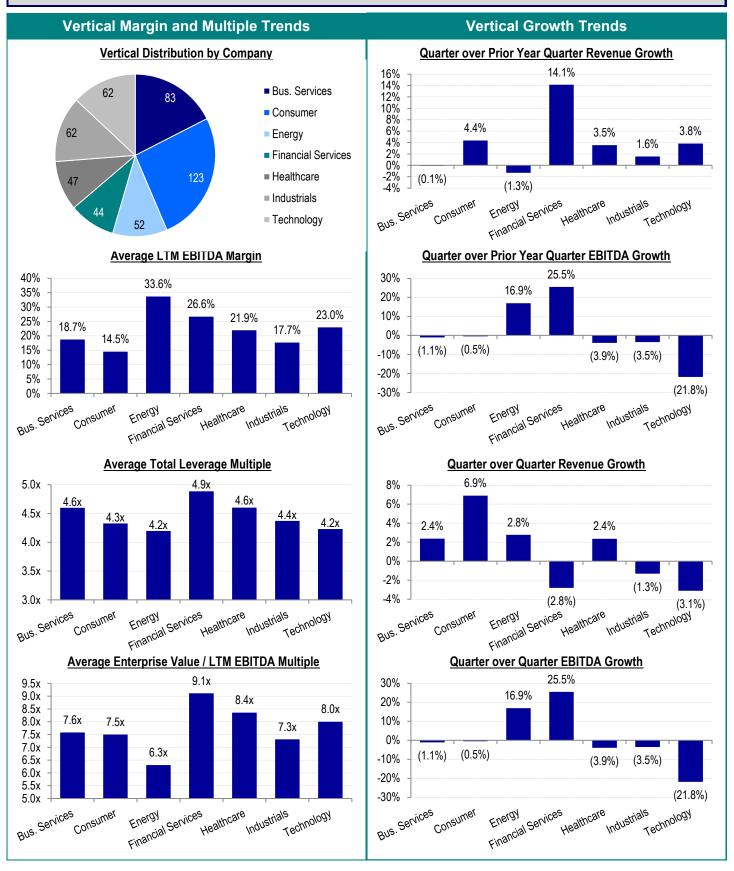
Alliance Data Systems Announces the Acquisition of Conversant for \$2.3 Billion

Alliance Data Systems ("ADS"), the Texas-based provider of marketing, loyalty, and data solutions, is expanding its data-driven digital marketing footprint through the acquisition of Conversant. Conversant will operate as part of ADS' Epsilon segment, and will enrich Epsilon's existing offline and online data set leading to more effective marketing programs across all digital channels. The \$2.3 billion purchase price, structured as a mix of cash and ADS stock, represents approximately 10x Conversant's forward EBITDA of \$230 million.

Date	Target Company	Target Description	Acquiring Company
Sep-14	Move. Inc.	Vertically-driven online lead generation services	News Corporation
Sep-14	Parago, Inc.	Provides customized rebate and promotional programs	Blackhawk Network Holdings
Sep-14	Clicktools Ltd.	SaaS-based solutions to manage customer relations	Callidus Software Inc.
Sep-14	Visible Technologies, Inc.	Social analytics and engagement software for marketers	Cision AB; Vocus Inc.
Sep-14	Conversant, Inc.	Affiliate marketing and digital media services	Alliance Data Systems
Sep-14	Ebates Performance Marketing	Cash-back shopping programs to consumers online	Rakuten, Inc.
Aug-14	Synergy Marketing, Inc.	CRM implementation and management services	Yahoo Japan Corporation
Aug-14	Cars.com	Digital marketing solutions to the auto industry	Gannett Co.
Aug-14	Pitch	Brand marketing and agency management services	Project: WorldWide, Inc.
Jul-14	The Engine Group	Provides advertising and branding services	Lake Capital
Jul-14	Acosta, Inc.	Provides retail merchandising services to the CPG industry	The Carlyle Group
Jul-14	AdColony Inc.	Mobile video advertising solutions	Opera Software ASA
Jul-14	Flipkart Online Services Pvt. Ltd.	Operates an online shopping website in India	Accel Partners, et. al.
Jul-14	Bizo, Inc.	B2B online marketing services	LinkedIn Corporation
Jul-14	Van Wagner Communications	Provides out-of-home branding and advertising solutions	CBS Outdoor LLC
Jul-14	SocialKaty LLC	Manages online social media presences for corporations	Manifest Digital, Inc.
Jul-14	LiveRail Inc.	Provides online video advertising solutions	Facebook, Inc.

The Lincoln 500 Database — Lincoln's Perspectives on the Middle Market

About The Lincoln 500 Database: Lincoln maintains an extensive proprietary database in connection with its quarterly portfolio valuation activities containing valuation and financial data for a diverse group of companies across ten primary industry segments. The database offers a glimpse into the middle market where reliable data is otherwise limited. Valuation metrics reflect observed transaction multiples. Financial results reflect information available at the end of each calendar quarter (typically, financial statements for one or two months preceding the end of the period). The database contains over 500 middle-market companies.





FIRM SNAPSHOT

Lincoln International is the first and only truly international, integrated, independent mid-market investment bank.

INTERNATIONAL

- 16 offices in key global economies
- Each office is connected in its region
- 50% of our M&A deals are cross-border

INTEGRATED

- · Global culture and brand
- Global industry groups and deal teams
- Global partnership, shared economics

INDEPENDENT

- Owned and operated by our partners
- No conflicts of interest
- Long-term relationships based on trust

MID-MARKET

- Mid-market is the focus of the entire organization
- Not a mid-market group of a larger entity
- Senior bankers are very "hands-on"

WE FOCUS ON THE FOLLOWING SERVICES:

- M&A Advisory
- Debt Advisory
- Restructuring & Special Situations Advisory
- Valuations & Opinions



BUSINESS SERVICES GROUP

Lincoln International recognizes the importance of understanding a client's industry, value drivers, growth opportunities and challenges. Our dedicated Business Services Group consists of highly experienced senior bankers who have spent their careers developing deep professional relationships and specific knowledge of business service companies.

Advising business service companies in each of our global offices, Lincoln International provides key senior-level experience, unique market insights and invaluable contacts in support of clients on a worldwide basis for every transaction.

Within our key areas of focus listed below, Lincoln International is globally recognized as one of the most active advisors to leading companies in the business services economy.

AREAS OF FOCUS

Information Services

- Agency and Consumer Engagement
- B2B Media
- Business Intelligence
- Business Process Outsourcing
- Digital Media Services
- e-Commerce Enablement
- Interactive Marketing
- Marketing Technology
- SaaS / PaaS / laaS
- Training and Education
- Transaction Processing

Commercial & Industrial Services

- Distribution
- Energy, Power and Infrastructure
- Environmental
- Equipment Rental
- Facilities
- Laundry and Uniform
- Logistics and Transportation
- Maintenance
- Physical Security and Safety
- Printing and Graphics

Professional & Human Capital Services

- Architecture and Design
- Audit and Accounting
- Brokerage
- Consulting
- Engineering
- IT Integration and Resale
- Research
- Risk Management
- Staffing and Search
- Test, Measurement and Certification

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