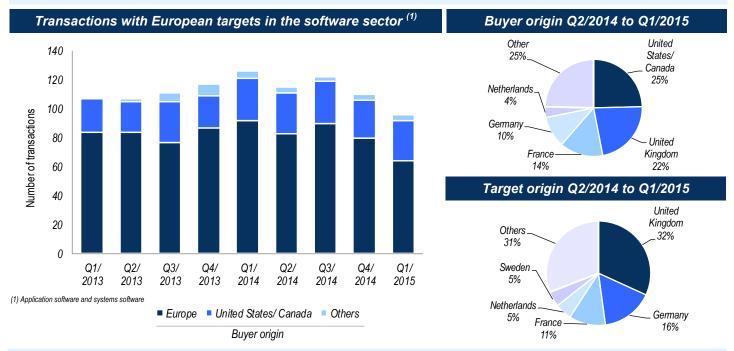


European TMT Newsletter Q1/2015

Welcome to the first edition of our European TMT newsletter - we are pleased to share our Frankfurt office's European perspective, insights and commentary on the technology and media sector with investment professionals, management and business owners



- The European TMT M&A landscape is dominated by cross-border transactions with North American buyers being the most active group - closely followed by UK buyers. English speaking countries account for almost half of all transactions (47%)
- Approx. 16% of all transactions have German companies as target

Selected transactions

Date	Target	Description	Acquirer
4-Mar-15	metrigo	Data-driven solutions for display advertising	Zalando

Zalando's plans to keep on a fast growth path and **expand towards a platform model** will require increases in traffic quantity and quality. As a skilled user and big consumer of display advertising – an estimated quarter million site visits per month stem from sophisticated retargeting – it makes sense that **Zalando is now insourcing this retargeting part of the online retail value chain**. With successful digital marketing always being a combination of technology and deep knowledge, Zalando appropriately called this transaction an "**aqui-hire**"

Da	ate	Target	Description	Acquirer
5-l	Feb-15	Crupo Yamm	Online food delivery and ordering services	foodpanda
8-	Jan-15	PizzaTime/ E-Aggregator	Online food ordering service	Delivery Hero

The online food delivery market is undergoing further consolidation with Foodpanda and Delivery Hero acquiring Grupo Yamm and PizzaTime/ E-Aggregator, respectively. Backed by investors enticed by the scalable nature of the multisided platform business model and eager to reap benefits from network effects as the platforms grow larger, **both Foodpanda and Delivery Hero start dividing up foreign markets** – apparently without getting in competitive races with each other

2	Date	Target	Description	Acquirer
7	17-Mar-15	■ Digital Mines	Cloud computing solutions	Cloudability
3	3-Feb-15	Immidio	Virtualization technologies	Vmware

As for cross border transactions, the acquisition of Digital Mines by Cloudability and VMware's acquisition of Immidio highlight to *different strategies of US Buyers*. Cloudability strives for a leading position in the niche market for cloud cost controlling and needs to expand its geographical footprint. In turn, *VMware, already one of the world's leading providers of virtualization solutions, acquired Immidio as technological fill-in to expand its capabilities in virtualizing end-user work environments*

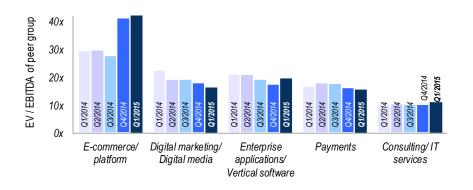
Source: CapitalIQ

European TMT Players— Overview of share price and valuation performance per subsegment

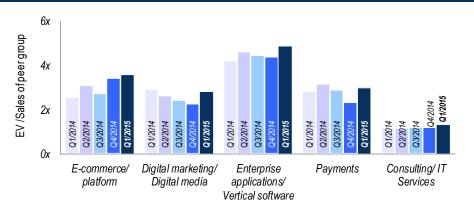
- In the *E-Commerce*/ platform sub-segment some players had a difficult 2014; several IPOs in Q4 2014 drove up overall share price performance. Increased valuation levels partially reflect growth potential of multiside platforms with inherently scalable business models. Nonetheless, constituents underperforms in comparison to the TechDAX
- Europe's young Digital marketing/ Digital media companies perform strongly in comparison to more established technology or B2B oriented subsegments; valuation levels of these highly scalable businesses are kept in check by slacking pan-European consumer sentiment
- Share prices in the European Enterprise application/ Vertical software peer group was driven by strong performance of structural engineering software providers like Nemetschek and RIB. Valuation levels reflect high profitability margins alongside strong growth perspectives as cloud delivery models open up new angles for business development
- Consulting/ IT Services valuations reflect a mature and established business model; less scalable yet vast in size, its deep penetration of core enterprise services make it so ubiquitous that our peer group correlates strongly with the TecDAX
- Payment systems and software see rapid consolidation at peer group level with technologies substituting/ displacing each other leading to overall stable performances and valuation, albeit underperforming overall market



Historical Enterprise Value / EBITDA (LTM) valuation performance



Historical Enterprise Value / Sales (LTM) valuation performance



Source: CapitalIQ (01.04.2015)

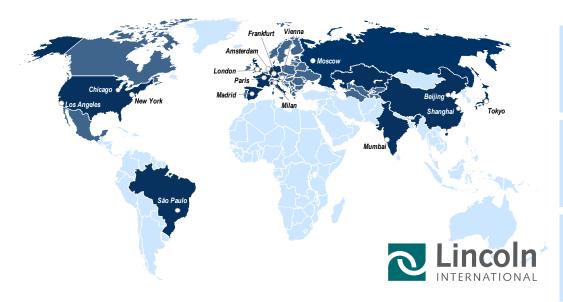
Name	Country	Price in Euro	In % of max price (52 wk)	Market cap.	Enterprise value (EV)	Sales LTM	EBITDA LTM	Yoy- revenue growth (in %)	EBITDA margin (in %)	EV/ Sales LTM	EV/ EBITDA LTM
Notes: All figures	in Euo million if n	ot otherwise st	ated; LTM = Las	st twelve moi	nths						
E-commerce/ pla	atform										
AOWorld	USA	2.53	55%	1,067	1,006	551	15	69.0%	2.7%	1.8x	68.6x
ASOS	USA	50.19	68%	4,162	4,058	1,439	58	33.0%	4.0%	2.8x	70.5x
bwin	Gibraltar	1.11	60%	913	792	612	83	(6.2%)	13.6%	1.3x	9.5x
Cnova	Netherlands	5.86	73%	2,584	2,063	3,612	48	19.3%	1.3%	0.6x	42.8x
Eventim	Germany	29.30	96%	2,813	2,493	690	140	9.9%	20.3%	3.6x	17.8x
JustEast	USA	6.03	98%	3,427	3,202	202	37	73.6%	18.2%	15.8x	87.3x
Orcado	USA	4.89	76%	2,868	3,005	1,194	71	25.2%	6.0%	2.5x	42.3x
Vistaprint	Netherlands	78.55	97%	2,561	2,866	1,351	202	53.6%	14.9%	2.1x	14.2>
Wirecard	Germany	39.36	93%	4,861	4,200	660	181	24.6%	27.5%	6.4x	23.2x
Yoox	Italy	25.75	96%	1,597	1,575	545	31	15.5%	5.7%	2.9x	51.0x
Zalando	Germany	23.26	86%	5,693	4,657	2,357	134	25.3%	5.7%	2.0x	34.8x
zooplus	Germany	86.56	93%	605	573	570	10	33.7%	1.7%	1.0x	58.6x
Average			83%	2,762	2,541	1,149	84	31.4%	10.1%	3.6x	43.4x
Median			89%	2,698	2,679	675	64	25.2%	5.8%	2.3x	42.6x
DotDigital HiMedia NetBooster Progressive Publicis Groupe TomorrowFocus	USA France France USA France Germany	0.44 2.20 3.29 2.90 71.83 5.05	75% 75% 100% 75% 93% 98%	121 86 47 228 15,704 281	108 17 54 240 14,750 316	24 166 116 81 7,255 176	6 (7) 4 8 1,358 40	41.9% (10.0%) (12.4%) 24.4% 4.3% (10.3%)	24.3% (4.0%) 3.8% 10.0% 18.7% 22.5%	4.5x 0.1x 0.5x 2.9x 2.0x 1.8x	18.53 12.23 29.33 10.93 8.03
XING	Germany	160.50	94%	893	817	105	29	21.0%	27.4%	7.8x	28.5
Average			86%	2,229	2,082	980	169	15.7%	15.3%	2.8x	18.73
Median			85%	228	240	116	12	12.2%	18.7%	2.7x	15.4
	ications/ Vertica	l software									
Enterprise appli	France	63.14	98%	17,637	16,519	2,443	620	17.3%	25.4%	6.8x	26.6
	I Ialice			,		77	16	14.4%	21.1%	2.8x	13.5
Dassault		0.55	86%	199	221	11					
Dassault IDOX	USA	0.55 55.50	86% 83%	199 102	221 102					7.6x	23.0
Dassault IDOX InVision	USA Germany	55.50	83%	102	102	13	4	(1.1%)	32.9%	7.6x 4.6x	
Dassault IDOX InVision Nemetschek	USA Germany Germany	55.50 120.60	83% 91%	102 1,088	102 1,073	13 235	4 48	(1.1%) 20.4%	32.9% 20.5%	4.6x	22.4
Dassault IDOX InVision Nemetschek PSI	USA Germany Germany	55.50 120.60 12.00	83% 91% 81%	102 1,088 182	102 1,073 156	13 235 181	4 48 9	(1.1%) 20.4% 1.9%	32.9% 20.5% 5.0%	4.6x 0.9x	22.4> 17.5>
Dassault IDOX InVision Nemetschek PSI RIB Software	USA Germany Germany Germany	55.50 120.60 12.00 13.10	83% 91% 81% 92%	102 1,088 182 603	102 1,073 156 453	13 235 181 76	4 48 9 23	(1.1%) 20.4% 1.9% 34.8%	32.9% 20.5% 5.0% 30.2%	4.6x 0.9x 5.9x	22.4> 17.5> 19.6>
Dassault IDOX InVision Nemetschek PSI RIB Software Sage Group	USA Germany Germany Germany USA	55.50 120.60 12.00 13.10 6.45	83% 91% 81% 92% 94%	102 1,088 182 603 8,094	102 1,073 156 453 8,801	13 235 181 76 1,866	4 48 9 23 530	(1.1%) 20.4% 1.9% 34.8% 16.5%	32.9% 20.5% 5.0% 30.2% 28.4%	4.6x 0.9x 5.9x 4.7x	22.4) 17.5) 19.6) 16.6)
Dassault IDOX InVision Nemetschek PSI RIB Software Sage Group SAP	USA Germany Germany Germany USA Germany	55.50 120.60 12.00 13.10 6.45 67.30	83% 91% 81% 92% 94% 99%	102 1,088 182 603 8,094 81,103	102 1,073 156 453 8,801 86,780	13 235 181 76 1,866 18,359	4 48 9 23 530 6,040	(1.1%) 20.4% 1.9% 34.8% 16.5% 8.6%	32.9% 20.5% 5.0% 30.2% 28.4% 32.9%	4.6x 0.9x 5.9x 4.7x 4.7x	22.4x 17.5x 19.6x 16.6x 14.4x
Dassault IDOX InVision Nemetschek PSI RIB Software Sage Group	USA Germany Germany Germany USA Germany	55.50 120.60 12.00 13.10 6.45	83% 91% 81% 92% 94%	102 1,088 182 603 8,094	102 1,073 156 453 8,801	13 235 181 76 1,866	4 48 9 23 530	(1.1%) 20.4% 1.9% 34.8% 16.5%	32.9% 20.5% 5.0% 30.2% 28.4%	4.6x 0.9x 5.9x 4.7x	23.0x 22.4x 17.5x 19.6x 16.6x 14.4x 24.2x

Source: CapitalIQ (01.04.2015)

Name	Country	Price	In % of	Market	Enterprise	Sales	EBITDA	Yoy-	EBITDA	EV/	EV
	Country	in Euro	max price (52 wk)	сар.		LTM	LTM	revenue growth (in %)	margin (in %)	Sales LTM	EBITDA LTM
Notes: All figures	in Euo million if n	ot otherwise st	ated; LTM = Las	st twelve mo	nths						
Consulting/ IT s	ervices										
Algeier	Germany	16.73	88%	146	176	428	23	3.2%	5.4%	0.4x	7.5x
Altran	France	9.31	97%	1,637	1,782	1,756	175	7.6%	10.0%	1.0x	10.2x
Atos	France	64.27	93%	7,423	7,388	9,051	1,026	5.1%	11.3%	0.8x	7.2x
ATOSS Software	Germany	43.50	91%	165	145	41	10	11.7%	25.3%	3.6x	14.1x
Bechtle	Germany	66.56	87%	1,442	1,373	2,616	130	11.5%	5.0%	0.5x	10.6x
Cancom	Germany	37.54	94%	565	502	848	53	27.6%	6.2%	0.6x	9.5x
Cap Gemini	France	76.37	98%	12,208	11,109	10,573	1,084	4.8%	10.3%	1.1x	10.2x
Sopra Steria	France	69.23	79%	1,383	1,826	2,280	205	69.0%	9.0%	0.8x	8.9x
Tieto Oyj	Finland	21.90	91%	1,630	1,583	1,501	160	(4.4%)	10.6%	1.1x	9.9x
Luxoft Holding	Switzerland	48.16	93%	1,586	1,549	485	87	67.6%	18.0%	3.2x	17.7x
Syzygy	Germany	7.85	96%	102	73	47	5	34.4%	9.6%	1.6x	16.2x
Average			92%	2,572	2,501	2,693	269	21.6%	11.0%	1.3x	11.1x
Median			93%	1,442	1,549	1,501	130	11.5%	10.0%	1.0x	10.2x
Payments											
Ingenico	France	102.30	96%	6,119	6,888	1,607.3	351.6	17.2%	21.9%	4.3x	19.6x
Optimal	USA	7.30	92%	1,136	1,123	301.0	57.9	63.9%	19.2%	3.7x	19.4x
Paypoint	USA	11.34	68%	770	731	275.4	65.3	10.2%	23.7%	2.7x	11.2x
Qiwi	Cyprus	22.36	50%	1,248	957	247.0	77.5	(3.4%)	31.4%	3.9x	12.4x
Qliro	Sweden	1.71	55%	275	218	548.0	(2.2)	8.3%	(0.4)%	0.4x	nmf
Average			72%	1,910	1,983	595.7	110.0	19.2%	19.2%	3.0x	15.6x
Median			68%	1,136	957	301.0	65.3	10.2%	21.9%	3.7x	15.9x

Source: CapitalIQ (01.04.2015)

Lincoln International at a glance



No. 1

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No. 1

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> 135

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17

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380

professionals globally for M&A and Debt Advisory

50

professionals in the Frankfurt office

26

successful transactions in DACH region in 2014

Selected recent transactions in the TMT sector advised by Lincoln International

MOSCOW







MUMBAI







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